2021 CONFERENCE YEAR-ROUND PROGRAMME



MAPIC reinvents itself to stay connected to the industry & provide you with a series of digital events all year long in addition to the onsite flagship conference programme.







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The launch of this year's MAPIC comes at a time of unparalleled turmoil across the globe, with the retail, F&B and leisure sectors at the frontline of the devastating impact of the Covid-19 pandemic.

And so the challenge for 2021 is to have a theme that empathises with the pain of this moment. We want now to provide you with positivity and optimism for the end of the year and MAPIC, the leading global event to build urban and retail lifestyle destinations will give you rebound tools.

As a result, our intention for 2021 is to focus on "People and Places" and "A New Chapter", because the whole industry has to encompass human, face-to-face interaction, emotions, new business models, innovation and the increasing role of social media networks and virtual communications, while also providing the best physical experiences locally, in cities and regions.



Special focuses on these new leisure & F&B events, launching physically alongside MAPIC after last year's digital debut.

KEY MAPIC THEMES



People & Socialisation: New priorities around friends & family, with expectations of experience, sustainability & humanity to be expressed in the brands they buy & the destinations they visit.



The new consumer: How people will shop, interact, socialise and spend their time, with a focus on the synergy between retail, leisure and food & beverage.



Place making: Mixed use, lifestyle destinations designed to appeal to our fresh desire to come together but also recognising that for many people their lives will also be more centred around the home, including for leisure and work. What can destinations learn from at-home entertainment?



Innovation winners: Despite the challenges, many companies and sectors thrived during the pandemic. What can retail, leisure and food learn from them and who are the innovators poised to lead and benefit from the need for experience & socialisation?

DISCOVER OUR KEYNOTE SPEAKERS

Philippe HOUZÉ, CEO of Galeries Lafayette Group TUESDAY 30 NOVEMBER - 09.30-10.00 - MAPIC TV STUDIO



"After the global crisis we have all been going through, time has come for a reset! This MAPIC's edition will be a unique opportunity for our industry to gather and share thoughts and ideas on the challenges that lie ahead, and address them together with both optimism and determination."

Philippe Houzé

Philippe Houzé is the Executive Chairman of the Galeries Lafayette group, a family-run company with 125 years of history in fashion, retail and commerce which owns the Galeries Lafayette, BHV/MARAIS, Galeries Lafayette Royal Quartz, Louis Pion, Mauboussin and BazarChic brands.

As CEO of Monoprix from 1982, Philippe Houzé led the transformation of Monoprix through innovation, making it a leading city-centre retailer. As Executive Chairman of the Galeries Lafayette group, he contributed in making Galeries Lafayette the leading European department store with the ambition to act as a multi-channel and innovative retail player and to promote the French "Art of Living".

Philippe Houzé was named in 2015 "International retailer of the year" by the National Retail Federation.

Michel OHAYON, President, GROUPE FIB WEDNESDAY 1 DECEMBER - 12.00-12.30 - MAPIC TV STUDIO



Businessman, tradesman, investor, Michel Ohayon began his career in 1984 in Bordeaux with the creation of SPIIC's company, since renamed in Groupe FIB.

Group FIB, founded in 1990 and with nearly 5,200 employees to date, has positioned itself over time as one of the most dynamic players in investment, asset management, development and wealth enhancement.

A family business not listed on the stock exchange, Group FIB group continues to invest in many cities center in France with the target of the best spots, revitalizing and enhancing over time, a unique and historical heritage.

For more than thirty years, Group FIB has never stopped trying to reinventing our business and today operates in various sectors such as retailing with Group HPB (Hermione People & Brands group owns 22 affiliated stores Galeries Lafayette, the leading brand Group Ludendo - La Grande Récré, the fashion women brand Camaïeu), hospitality industry (Intercontinental Bordeaux - le Grand Hôtel, Waldorf Astoria Trianon Palace, Sheraton Roissy Charles de Gaulle, Waldorf Astoria Jerusalem) and luxury gastronomy (Le Pressoir d'Argent ** Michelin stars restaurant and Gordon Ramsay at the Trianon *), wine property (Château Trianon), higher education (Campus Academy), commercial real estate and real estate development.

CONFERENCE PROGRAMME

Discover the onsite programme of our flagship event held in Cannes.

TUESDAY 30th NOVEMBER 2021

MAPIC TV STUDIO

All conference sessions held in the MAPIC studio will be live-streamed on the digital platform.

09.30 - 10.00

OPENING SESSION PEOPLE & PLACES: A NEW CHAPTER

- Retail & people: vision & ambitions for the future • Art & culture: how retail spaces are becoming places
- for uplifting experiences Bringing together retail and innovation to stay one
- step ahead • Environmental and social challenges to building a
- sustainable retail strategy

12.30 - 13.00

FROM RESPONSIBLE CONSUMERS TO SUSTAINABLE PLACES

- The rise of 2nd hand, local consumption, valuesbased brands, CSR, sustainability ...: how to better serve the new ethically-aware consumer
- Will secondhand shopping change the fashion industry? Which impact on prices & retail business models?
- Sustainability: the new standard & a key driver of growth

16.00 - 16.30

SOCIALISING IN THE **NEXT GENERATION FECs**

- The importance & the key role of social interactions in everyday life
- FECs : invest in places where people & families can meet, make new experiences & spend their free time
- Gaming, competition, educational programs, flagship shops ... : find the perfect mix of activities, food & retail
- Explore the boom of FECs & the most profitable business models

10.30 - 11.00

FAST-CHANGING CONSUMER BEHAVIORS

- Home, shopping, work, learning...; how consumer behaviours have changed across every aspect of our lives
- Spotlight on emerging trends: meet the new consumer! Retailers, brands & property players: rethinking how
- and where to connect with consumers
- Expectations of experience, sustainability and humanity: the new synergies between retail, food & leisure

14.00 - 14.30

LeisurUp

OPENING SESSION LEISURE & RETAIL: A NEW CHAPTER

- Emotion, interaction, socialisation: leisure, time to reconnect!
- Focus on synergies between leisure & retail to (re)create true destinations & enhance visitors experiences
- Location, social habits, catchment area... how to better adapt your offer
- The next challenges & opportunities for leisure operators Impact on the local economy

17.00 - 17.30

LeisurUp

LeisurUp

LeisurUp

SPORT ATTRACTIONS IN RETAIL SPACES

- Overview & challenges of the sports attractions industry
- Focus on innovative projects & solutions
- How to incorporate indoor & outdoor sports attractions into retail destinations: formats, specifications, requirements...
- Optimise partnerships between operators, landlords & suppliers

11.30 - 12.00

PLACEMAKING: THE HUMAN-CENTRED APPROACH

- Socializing, interacting: the crucial role of commerce •(Re)creating vibrant meeting places & multi-purpose locations for people to come together
- Shopping, working & living, moving closer together: which mix between retail, leisure and food & beverage ?
- How has the new tenant mix impacted the configuration of space?
- The latest mixed-use and lifestyle destinations projects

15.00 - 15.30

LeisurUp

LEISURE INDUSTRY SNAPCHAT: **RESTARTING YOUR BUSINESS**

- Industry key figures & major trends all over the world Entertainment: latest customer insights & new expectations
- Discover innovative leisure projects from around the world
- Upcoming trends for the next decade

11.00 - 12.00

LEISURE TALKS

A unique chance to discover innovative leisure concepts & operators. Come & build business connections with them!

Discover the latest innovations to increase the

performance of your stores & retail destinations!

14.30 - 15.30

CITY TALKS

Spot in exclusivity available spaces & new development opportunities in city centres & peripheries!

MAPIC INNOVATION FORUM

16.00 - 17.00

RETAIL TALKS: FOCUS ON ITALIAN BRANDS

Spot & connect with Italian renowned retailers, new brands & DNVBs!

10.30 - 11.00

INNOVATION TALKS

14.30 - 15.00

HOW PHYGITAL EXPERIENCE IS TRANSFORMING THE RETAIL STORE

Panel session - more information coming soon...

RETAIL HUB

CONFERENCE PROGRAMME

Discover the onsite programme of our flagship event held in Cannes.

WEDNESDAY 1 DECEMBER 2021

MAPIC TV STUDIO

All conference sessions held in the MAPIC studio will be live-streamed on the digital platform.

09.00 - 09.30

LeisurUp

LEISURE & DIGITAL TO EMPOWER THE GUEST EXPERIENCE

- The appeal of immersive experiences to transport people into another world
- Art, culture, history, gaming...: creating unique places to attract visitors
- VR, AR, lighting effects... enhancing guests experiences through technology
- Discover the most innovative experiences all over the world

12.00 - 13.00

FRANCE FORUM

- What's the outlook for the French retail market?
- Will France look beyond the pandemic to a bright future?
- Will the French retail market still attract investment?

10.00 - 10.30

ACTIVATING BRANDS & SPACES: THE POWER OF STORY TELLING

- (Re)creating unique emotional experiences & activating spaces with brands
- How to increase traffic & revenues through brand communities
- Explore the benefits that IP based attractions can bring • A win-win model between IP owners, operators &
- landlords: what is the right approach?

14.00 - 14.30

BUSINESS TRANSFORMATION: OPERATING MODELS, INITIATIVES & CASES

- How do companies need to evolve to win & remain relevant?
- Digital transformation, reshape the physical network, inject innovation, sustainable shift... what impact on organisation & management?
- Transforming traditional organisations into innovative mixed teams
- Discover the best initiatives to drive performance and profitability

17.00 - 18.30

ITALY FORUM: BACK TO THE FUTURE

- Welcome & opening speech
- Research & Reopenings 2021: the state of the art
- Retail Real Estate: the projects in the pipeline
- Closing remarks

11.00 - 11.30

LeisurUp

PEOPLE & DIGITAL: A NEW CHAPTER

- Experience & humanity: how to combine physical & digital
- The acceleration of digital in physical spaces through new services & new formats
- Pureplay brands, marketplaces, DNVBs... Physical places to enrich the digital journey

15.00 - 15.30

IMPACT OF NEW RETAIL ON LOGISTICS

- Recasting the retail store & the new role of logistics • Warehouses, platforms, hubs.... :
- what is the best solution? • Challenges for last mile delivery with the boom
- of ecommerce to serve customers
- How to build a more sustainable city logistics

16.00 - 16.30

HOW CITIES CAN REORGANISE TO RECONNECT PEOPLE

- Time to reconnect: the major role of cities Interaction, sustainability, new working habits...:
- how cities are being transformed at their core Impact on the tenant mix: (re)integrating retail.
- leisure & food in the new urban landscapes

A unique chance to discover international

restaurant & food concepts. Come & build

business connections with them!

• Which sectors are outperforming?

RETAIL HUB

15.00 - 16.00

RETAIL TALKS: FOCUS ON FRENCH BRANDS

Spot & connect with French renowned retailers, new brands & DNVBs!

10.30 - 11.00

11.00 - 12.00

FOOD TALKS

15.30 - 16.00

INNOVATION TALKS

Discover the latest innovations to increase the performance of your stores & retail destinations!

HUMANISE THE CUSTOMER JOURNEY

MAPIC INNOVATION FORUM

Panel session - more information coming soon...

HAPPETITE

PREMIUM NETWORKING EVENTS PROGRAMME

mapic

5 on-site premium networking events held in Palais des Festivals to connect & discuss with c-level targeted professionals. All these events are by invitation only.

WEDNESDAY 1 DECEMBER - SALON DES AMBASSADEURS

MEET THE FRENCH CITIES REPRESENTATIVES

Connect with French cities representatives looking to meet and set deals with retailers, leisure operators, restaurant chains, landlords & other property players in order to dynamise their city centres.

16.00 - 18.00

MAPIC OUTLET SUMMIT

People & outlet destinations: a new chapter

Discuss the new face of the outlet industry with outlet experts. The outlet summit will start with a keynote, followed by workshops and a networking cocktail.

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CONFERENCE PROGRAMME

Discover the onsite programme of our flagship event held in Cannes.

THURSDAY 2 DECEMBER 2021

MAPIC TV STUDIO

All conference sessions held in the MAPIC studio will be live-streamed on the digital platform.

HAPPETITE

09.00 - 09.30

KEY FIGURES & TRENDS

shopping centres & travel retail

TO DRIVE YOUR BUSINESS

becoming industry standards

• Recasting food places: snapchot & trends

of the out-of-home market

restaurant industry

11.40 - 12.00

REBOOT THE RESTAURANT INDUSTRY:

Post-restart first learnings & the future shape

• Impact of the new working habits on the

· How loyalty has changed in the pandemic

• Discover the changing needs for F&B in cities,

FOOD & TECH: THE NEW STANDARDS

• Delivery, digital solutions, seamless experience....:

ordering can enhance restaurant grab-and-go sales

• What impact on restaurant locations & organisation?

overview of the latest technologies that are

• The emerging food-to-go trend: how digital

HAPPETITE 09

09.50 - 10.10

THE NEW CHAPTER FOR RESTAURANT PLAYERS

- Experience & interaction: how will customer needs transform the industry?
- The restart: challenges & opportunities for hospitality industry players

12.30 - 12.50

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PEOPLE, PLANET, PROFIT

- Local consumption & CSR: how the increasingly conscious consumer changes the restaurant market
- Sustainability as a real key driver for
- the hospitaly & food industry
- The best cases for growing profits with the right values

10.40 - 11.10

HAPPETITE

HAPPETITE

HAPPETITE

INTEGRATING RESTAURANTS INTO LIFESTYLE DESTINATIONS: NEW MODELS, NEW NEEDS

- How can food create vibrant experiences for customers in lifestyle destinations?
- How to mix food with retail & leisure to build unique places
- Innovative solutions from property players to meet new food players needs
- Focus on innovative urban & iconic projects models

13.00 - 14.00

HOW TO FINANCE THE GROWTH OF YOUR CHAIN WITH PRIVATE EQUITY PARTNERS

Networking lunch - By invitation only

14.30 - 15.30

MAPIC 2021 CLOSING REMARKS

PEOPLE & PLACES: THE NEXT CHAPTER

RETAIL HUB

11.00 - 12.00

RETAIL TALKS: FOCUS ON INTERNATIONAL BRANDS

Spot & connect with international renowned retailers, new brands & DNVBs!

MAPIC INNOVATION FORUM



INNOVATION TALKS

10.30 - 11.00

Discover the latest innovations to increase the performance of your stores & retail destinations!

THEY WILL SPEAK

Discover our first confirmed speakers among the 150+ decision-makers who will be on stage in Cannes.





Mario C. Bauer Brand Ambassador & Shareholder VAPIANO



Nicolas De Villiers President PUY DU FOU



Cédric Gobilliard SVP Lifestyle Division ACCOR



Wilhelm Hubner President HERMIONE PEOPLE AND BRANDS



Tal Zvi Nathanel CEO SHOWFIELD



Charles Read Managing Director BLOOLOOP



Monica Cannalire Founder & Managing Director YOUNICORN



Jonathan Doughty Project Director, Leasing Services ECE MARKETPLACES



Christophe Gomart Group Director of Security, Risk & Crisis Management UNIBAIL-RODAMCO-WESTFIELD



Chris Igwe CEO CHRIS IGWE INTERNATIONAL



Michel Ohayon President **GROUPE FIB**





Guillaume Chêne Country Manager France QUBICAAME



John Eckbert CEO **FIVE GUYS JV**



Mathieu Herrero Concepts & Standards Director AREAS



Emmanuel Le Roch General Manager PROCOS



François Pain Co-Founder& President, IPE & CEO, TFOU PARC



Fabrizio Valente Founder & CEO **KIKI LAB**



Yael Coifman Senior Partner, LDP President of the EME Board, TEA



Ludovic Flandin Head of RSE **GROUPE LOUIS** DELHAIZE



Yannick Hontarrede Co-founder **CUL & CHEMISES**



Selvane Mohandas du Ménil Managing Director INTERNATIONAL ASSOCIATION OF DEPARTMENT STORES



Jochen Pinsker SVP Foodservice Europe THE NPD GROUP



Reinhard Winiwarter Managing Director & Publisher ACROSS MAGAZINE



Bertrand Courtois-Suffit Chairman Security Committee ECSP



Massimiliano Freddi Leisure Consultant TRADELAB



Philippe Houzé Executive Chairman **GALERIES LAFAYETTE** GROUP



Vincent Mourre CEO & Co-founder WHITESPACE PARTNERS



Stéphane Pottier Director **BLUEROCK SPORTS &** ENTERTAINMENT



Roberto Zoia Chairman, CNCC ITALY Director of Asset Management, Dev. & Network, IGD SIIQ





lan Sandford President EUROFUND GROUP

YEAR-LONG EVENT PROGRAMME



Get connected to the industry & gain insights all year long through MAPIC Digital, the digital platform for the retail property, leisure & F&B communities.*

MAY 2021	SEPTEMBER 2021
TUESDAY 5 - 10.00 - 11.15	MONDAY 20 - ON DEMAND
FRANCE: MAPIC 2021 EXCLUSIVE LAUNCH EVENT Online session - French language	MAPIC ITALY REPLAY Relive the conference sessions that took place in Milan
JUNE 2021	THURSDAY 30 – 15.00 - 15.45
THURSDAY 3 – 15.00 - 16.00 maple MAPIC 2021 OFFICIAL LAUNCH EVENT Online session	FOOD & BEVERAGE AND PROPERTY: ARE WE BACK TO NORMAL? Online session
TUESDAY 8 – 15.00 - 16.15	OCTOBER 2021
ITALY: MAPIC & MAPIC ITALY 2021	WEDNESDAY 6 - 15.00 - 15.45
EXCLUSIVE LAUNCH EVENT Online session - Italian language	FRANCE FOCUS Shopping places: A deep dive into the new local commerce trends Online session - French language
TUESDAY 15 — 15.00 - 15.45 maple	WEDNESDAY 13 – 15.00 - 16.00
HOW TO ENHANCE THE OMNICHANNEL CUSTOMER EXPERIENCE IN OUTLET DESTINATIONS Online session	MEET THE LEISURE OPERATORS Premium networking event
TUESDAY 22 - 10.00 - 10.45	THURSDAY 14 — 15.00 - 15.45
RETAIL REBOOT: KEY TAKEAWAYS FROM CHINA Online session	CULTURE, ART & ENTERTAINMENT AS MEANS OF REAWAKENING PLACES Online session
TUESDAY 29 – 14.15 - 15.15	v THE.
THE FRENCH LEISURE & ATTRACTION MARKET LANDSCAPE Online session - French language	TUESDAY 26 – 15.00 - 15.45 HAPPETITE RESTARTING THE FRENCH FOOD & BEVERAGE INDUSTRY Online session - French language
JULY 2021	WEDNESDAY 27 - 11.00 - 12.00
THURSDAY 8 - 14.30 - 15.15	MEET THE INVESTORS Premium networking event
FROM PURE RETAIL TO MIXED-USE & ALTERNATIVE INVESTMENTS: HOW INVESTORS ARE DIVERSIFYING THEIR PORTFOLIO Online session	WEDNESDAY 27 – 15.30 - 16.30
	MEET THE RESTAURANT MULTI-UNIT FRANCHISE PARTNERS Premium networking event
AUGUST 2021	NOVEMBER 2021
TUESDAY 31 - 11.00 - 12.00	
THE MOST ATTRACTIVE START-UPS ENERGISING THE RETAIL INDUSTRY Online session	MEET THE MULTI-UNIT FRANCHISE PARTNERS Premium networking event
TUESDAY 31 – 15.00 - 15.45	WEDNESDAY 10 - 15.00 - 15.45
DNVBs, THE GAME CHANGERS Online session	FOOD TO BOOST OUTLET DESTINATIONS! Online session
SEPTEMBER 2021	NOVEMBER-DECEMBER 2021
THURSDAY 2 – 15.00 - 15.45	TUE. 30-WED. 1-THU. 2
RECASTING THE RETAIL STORE & THE NEW ROLE OF LOGISTICS	CANNES ONSITE PROGRAMME Conference sessions will be live-streamed on the platform.

* To attend these events, register to the platform & plan your schedule: https://digital.mapic.com All time slots are indicated in CEST.

Online session

Full programme & information on mapic.com